



1Q 2026 Result

Investor Conference

Date: 30 June 2026

Presented by: Associated Industries China, Inc.

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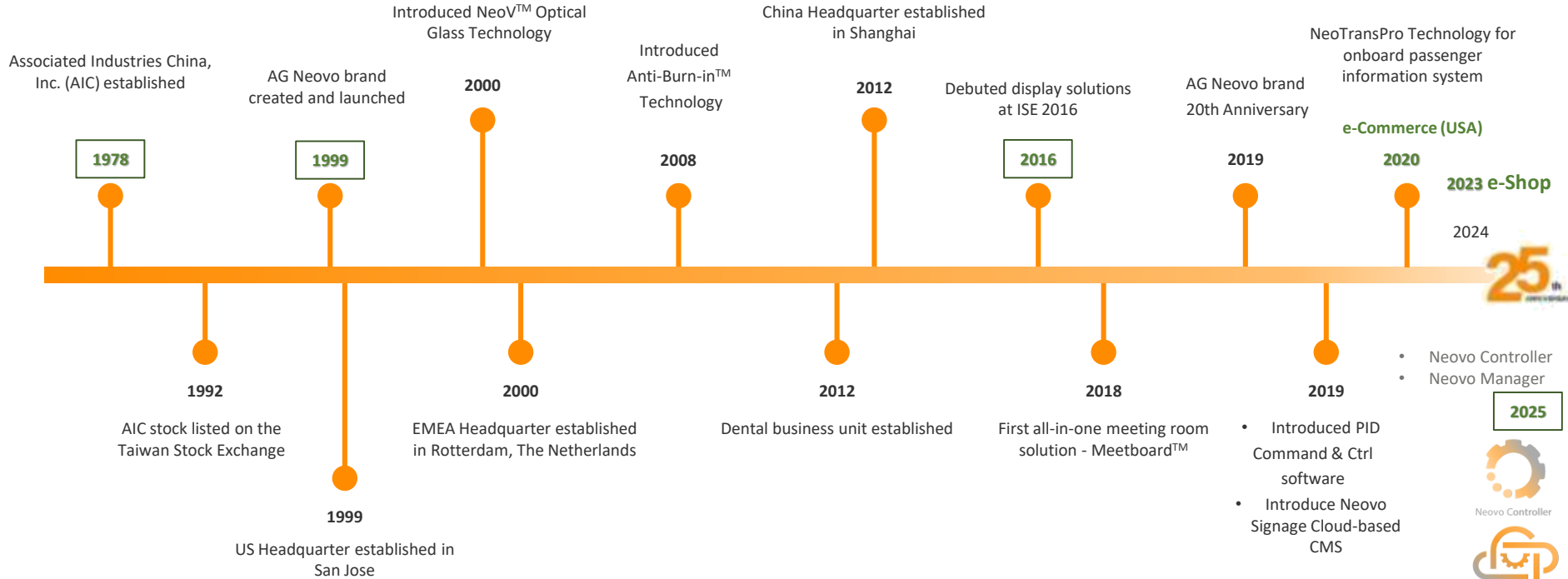


ABOUT US

Associated Industries China Inc. (AIC) and AG Neovo

- In 1978, AIC is established and headquartered in Taipei, Taiwan
- In 1992, AIC stock listed on the Taiwan Stock Exchange
- In **1999**, AIC launched its own brand – **AG Neovo**
- In **2022**, TBPC became AIC's consolidated subsidiary at Biomedical
- Product range: LCD displays, display mounts, media players, signal extenders and display software
- Regional head office locations
 - Global and Asia Pacific Headquarters: **Taipei, Taiwan**
 - European Regional Headquarters: **Rotterdam, The Netherlands**
 - North & South America Regional Headquarters: **Fremont, CA, U.S.**
 - China Regional Headquarters: **Shanghai, China**
- R&D capability based in Taipei, Taiwan
- Manufacturing partners in China and Taiwan
- Products sold in over 90 countries

CORPORATE MILESTONES



Vision and Core Value

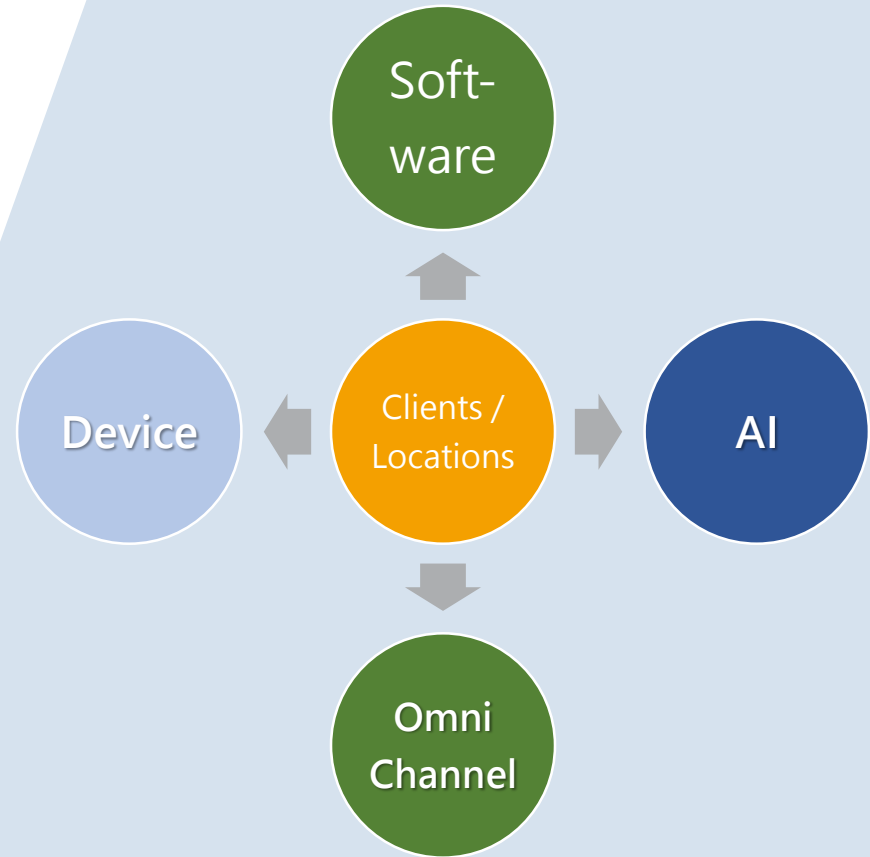
VISION AND MISSION

Vision: The Business Platform presenting values of partners who are at AG Neovo value chain.

Mission:

- ❑ Establish a value-added Platform effectively and efficiently bridge between Demand and the Supply, and
- ❑ Truly present value of Partners at the platform, and devote together to fulfill the Profit-Sharing Spirit.

Core Value: Integrity, Professional, and Sharing

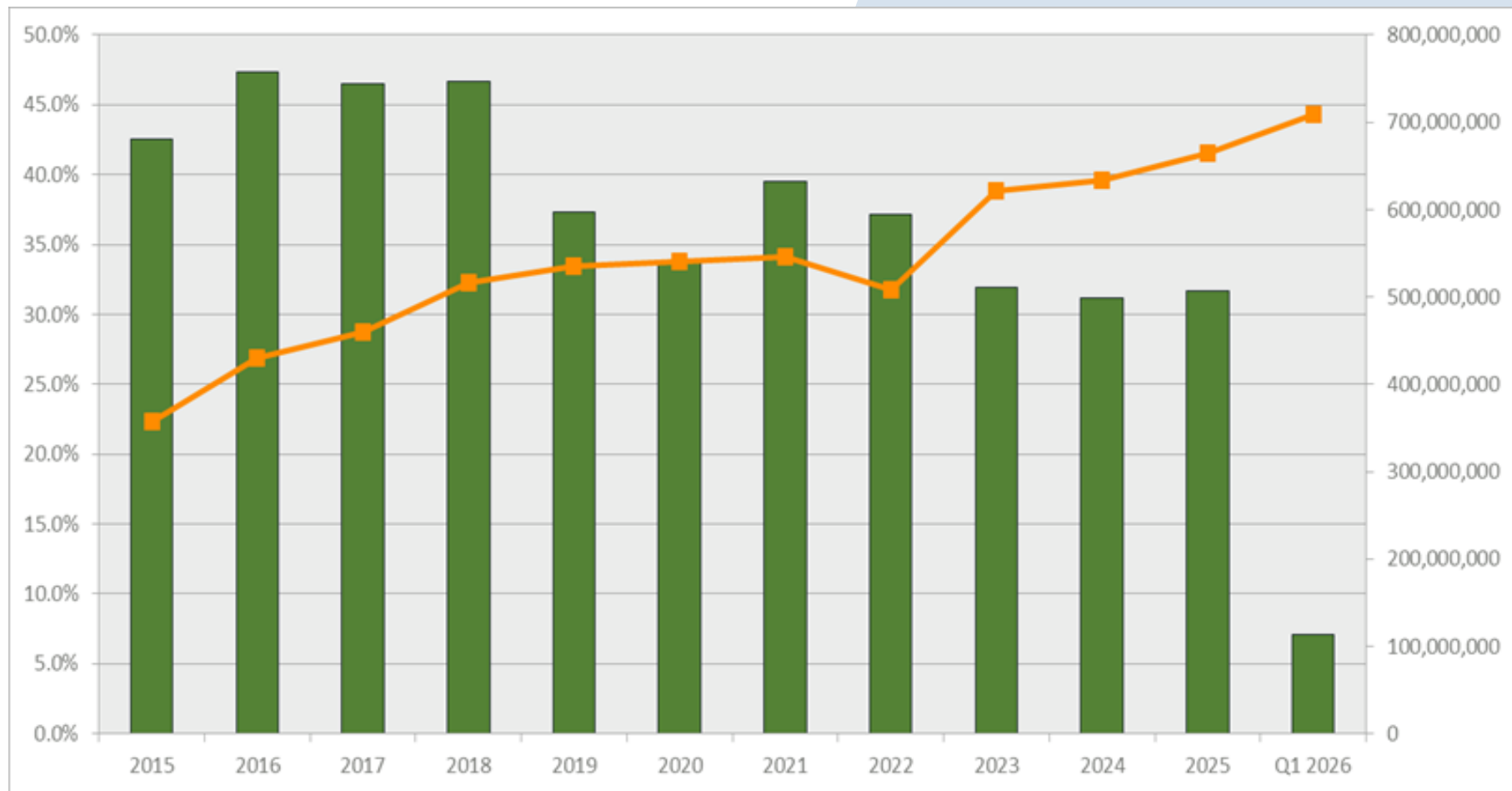




Transportation Market:

- Metro Station and Platform
- Train Station and Platform
- Cabins (The next Stage)

Revenue and GP%



B2B Display market : From Specification to Capability

● Differentiation in Hardware gets more challenging

● Management & Maintenance Cost

● Value-based Strategy and actions



Software is not an add-on feature; it is the key capability that brings AG Neovo displays into the project and service value chain.

1 Entrance / Exterior

- Large format display for advertisements, promotions, and announcements
- High brightness for outdoor visibility



2 Ticketing Area

- Display above ticket machines for fare info, promotions, and service announcements
- 24/7 reliable operation



3 Passenger Information Display (PID)

- Real-time train arrival/departure info, line status, and alerts
- High readability with wide viewing angle



4 Wayfinding & Directional Signage

- Digital signage for maps, exits, and transfer guidance
- Helps improve passenger flow and experience



5 Security Monitoring Room

- Video wall and monitors for CCTV surveillance
- Mission-critical reliability for 24/7 operations



6 Platform Screen Doors

- Built-in displays for safety warnings, line maps, and advertisements
- Designed for high durability and 24/7 use



7 Commercial / Retail Area

- Digital displays for advertising, promotions, and branding
- Attract passengers and increase engagement



8 Staff / Operations Area

- Monitors for scheduling, system status, and communication
- Enhance operational efficiency



9 Emergency & Safety Information

- Display emergency alerts, evacuation maps, and safety instructions
- Critical communication in urgent situations



10 Elevators / Escalators

- LCD displays for safety guidance and service announcements
- Improve passenger awareness



11 Restrooms / Facilities

- Displays for cleanliness messages, advertisements, and service info
- Enhance facility communication



12 Clocks & Time Display

- Synchronized time display for stations and platforms
- Essential for passenger time management



IN-TRAIN APPLICATION – BAR-TYPE DISPLAYS

Bar-type displays inside train cars provide continuous information and engaging content for passengers.



Line & next station info



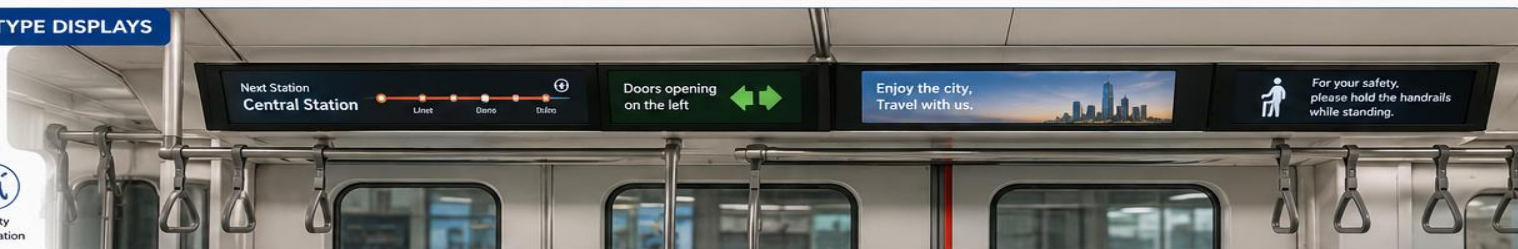
Service announcements & promotions



Advertisements & promotions



Safety information



AG Neovo Software Landscape: Management, Applications, Content, and Ecosystem

1. Control & Management



Neovo Controller

For Standalone monitor,
On-site deployment, Setting,
Testing and Controlling.



Neovo Manager

For AIO Solution
Multi-location remote
management, Scheduling,
Monitoring, and maintenance

2. Signage App & Content



Partner App Zone

Allow Partners' APP run on AG Neovo
Signage displays



Neovo Browser

Enhances web content and web app
usage



AGN Sign – Planning

AG Neovo In-house branded CMS

3. Partners & Eco-system



Digital Signage CMS



Video Management System

The core product direction: Enabling AG Neovo displays to be managed by IT, SI, and security systems.

AG Neovo is not just selling display hardware; instead, it is developing displays to be "integratable, manageable, and rapidly deployable."

AG Neovo's product value has expanded all the way from a hardware foundation to software applications.



APPLICATION

USER-READY
Immediate deployment and intuitive operation.



Neovo Manager (Cloud Management)
Neovo Controller (LAN/RS232 Control)
Pre-loaded NoviSign CMS (Ready-to-use)

AG Neovo has ready-to-use application tools prepared for customers to achieve rapid deployment.

ECOSYSTEM

PARTNER-FRIENDLY
Open architecture for seamless 3rd-party integration.



Native Android API Integration
Direct Hex Code Command Set
Developer-Friendly Documentation

AG Neovo's displays can be integrated by third-party systems and are not closed devices.

FOUNDATION

HARDWARE-AGNOSTIC
A reliable, stable base for any project scale.



25-Year Security DNA (Surveillance Pedigree)
Multi-Model Hardware Infrastructure
Anti-Burn-in™

AG Neovo's displays are not standard consumer monitors, but rather essential infrastructure suited for project-based, 24/7, commercial, or security environments.

TBPC: Vision and Goal

Implement the concept of "living healthier, getting sick later, and being sick for a shorter period of time"

Action plan: We are building a non-invasive, personalized, long-term tracking health management platform. This platform will use wearable devices to measure the accumulated values and trends of physiological parameters anytime, anywhere and over a long period of time; detect abnormalities at an early stage and take medical or care measures as soon as possible, becoming an action plan for Taiwan's medical practitioners to implement preventive medicine.

The ultimate goal: Everyone can use wearable devices to monitor physiological signs continuously 24 hours a day, and perform statistical analysis on the long-term accumulated monitoring data to establish a personalized health digital twin model, thereby predicting the user's health trends and possible diseases in the next one, five, and ten years. Taiwan Medical will become a service platform and game rule maker for the "healthier, longer life, happier" industry.



Health Management

Fragmented, Passive Health Reports



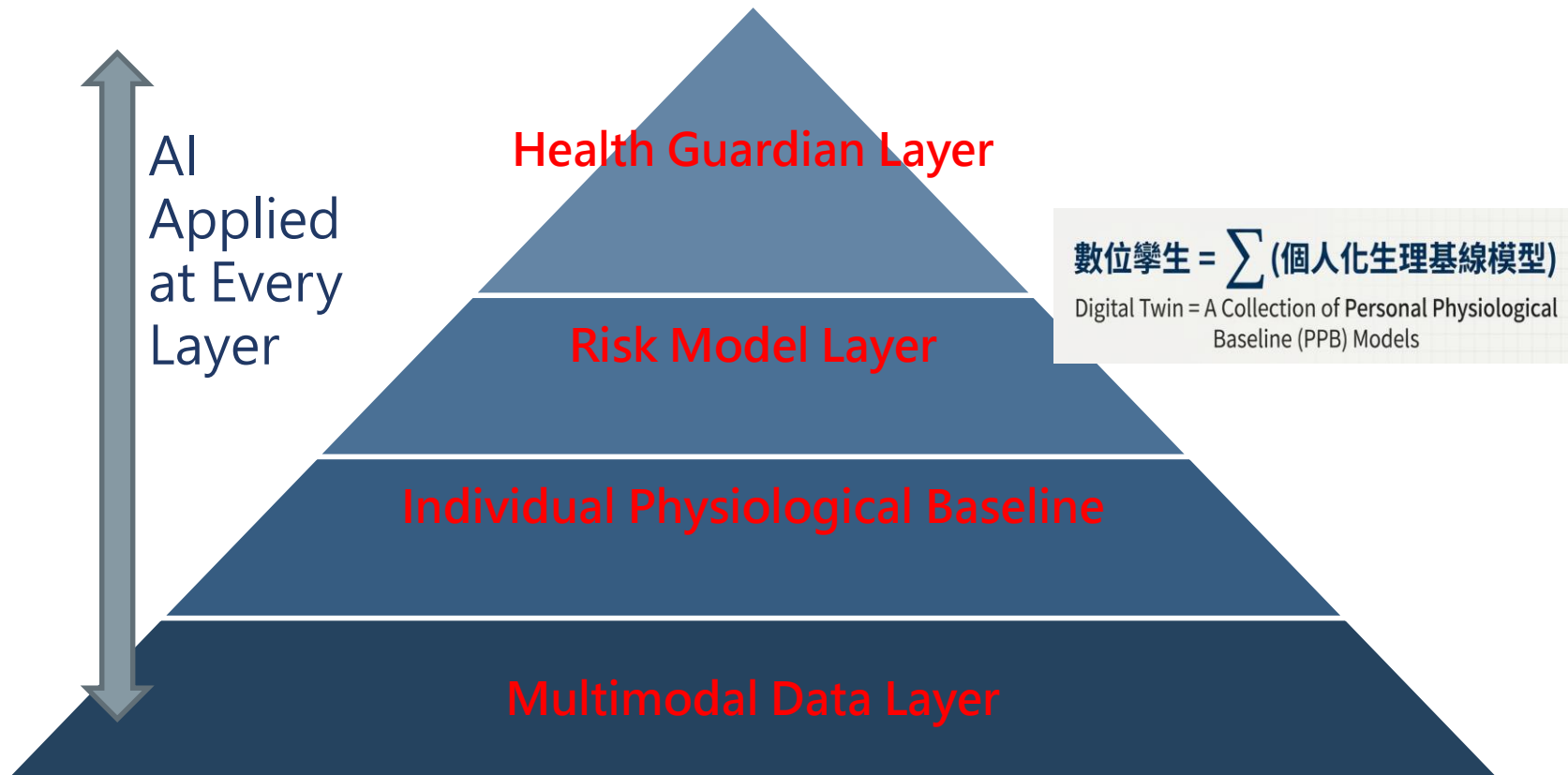
- Interpretation based on population averages, overlooking individual differences
- Provides advice rather than executable tasks
- Lacks outcome tracking and cannot form a closed loop

Personalized, Proactive Intervention and Handling



- ✓ Precise interpretation based on personal baselines
- ✓ Converts risk into deliverable, trackable actions
- ✓ Builds a sustainable closed loop for health management

tBPC Value Stack: Four Layers from Data to Solutions



Summary: Reshaping Life Protection with Data

Technology-Driven

tBPC's sensing technology and risk models are integrated to build a medical-grade risk assessment engine.

Process Reinvention

Personalized health data and AI transform policies into an interactive platform with continuous underwriting capability.

Value Leap

A shift from post-event compensation to pre-event prevention creates a new paradigm of precise, per-person protection.

Risk Engine + Continuous Data + Actionable Intervention

Creating a Win-Win Insurance-Tech Eco-system

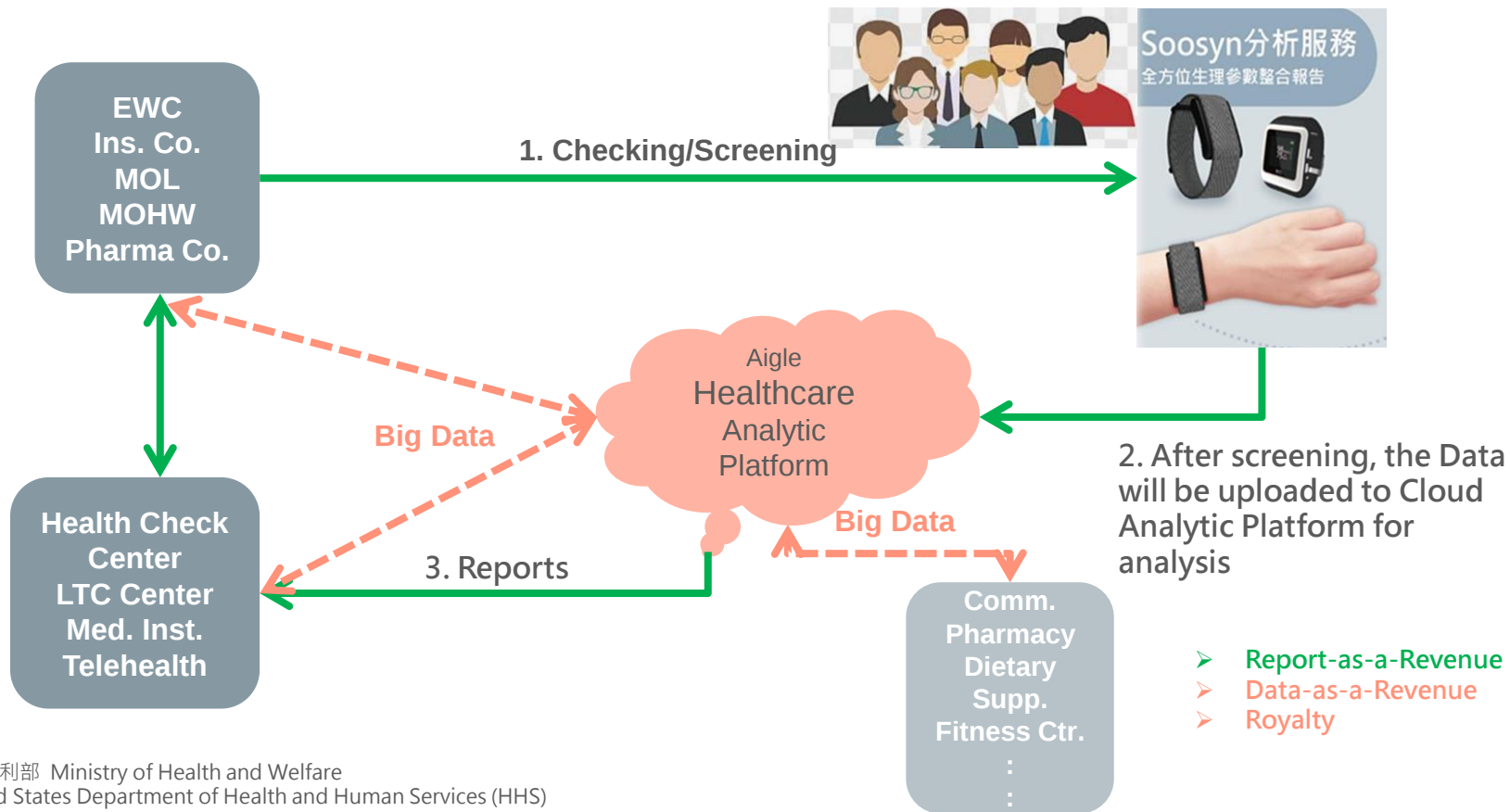
保戶端 (Policyholder)

- ✓ More interactive, real-time personalized policies.
- ✓ Improved quality of life through premium incentives and rewards.
- ✓ A more proactive and healthier lifestyle ecosystem.

保險公司端 (Insurer)

- ✓ More accurate assessment of each individual's real-world risk.
- ✓ Lower claims rates and more precise insurance-cost control.
- ✓ Highly competitive pricing and innovative protection products.

TBPCBUSINESS MODEL



臺灣衛生福利部 Ministry of Health and Welfare
美國 United States Department of Health and Human Services (HHS)

合併資產負債表Consolidated Balance Sheet

單位：新台幣千元		In NT thousands		2026/3/31		2025/12/31		2025/3/31	
		Amount	%	Amount	%	Amount	%		
現金及約當現金	Cash & cash equivalents	117,439	14	93,241	11	87,843	10		
應收帳款淨額	Accounts receivable	48,898	6	72,005	9	46,738	6		
存貨	Inventories	194,603	24	210,068	26	260,368	31		
預付款項	Prepayments	24,759	3	21,956	3	30,057	4		
其他流動資產	Other current assets	7,302	1	10,184	1	7,806	1		
流動資產總計	Current assets	393,001	48	407,454	50	432,812	52		
非流動資產	Non-current assets	423,554	52	409,745	50	407,384	48		
資產總計	Total Assets	816,555	100	817,199	100	840,196	100		
短期借款	Short-term borrowings	311,095	38	310,452	38	292,561	35		
應付帳款	Notes and accounts payable	38,747	5	29,279	4	35,165	4		
其他流動負債	Other current liabilities	58,242	7	60,666	7	58,528	7		
流動負債總計	Current liabilities	408,084	50	400,397	49	386,254	46		
非流動負債總計	Non-current liabilities	27,608	3	20,382	2	18,658	2		
負債總計	Total Liabilities	435,692	53	420,779	51	404,912	48		
歸屬於母公司業主之權益合計	Equity attributable to owners of parent	369,157	45	387,642	47	424,190	50		
非控制權益	Non-controlling interests	11,706	2	8,778	2	11,094	2		
股東權益總計	Total Equity	380,863	47	396,420	49	435,284	52		

綜合損益表Consolidated Income Statement

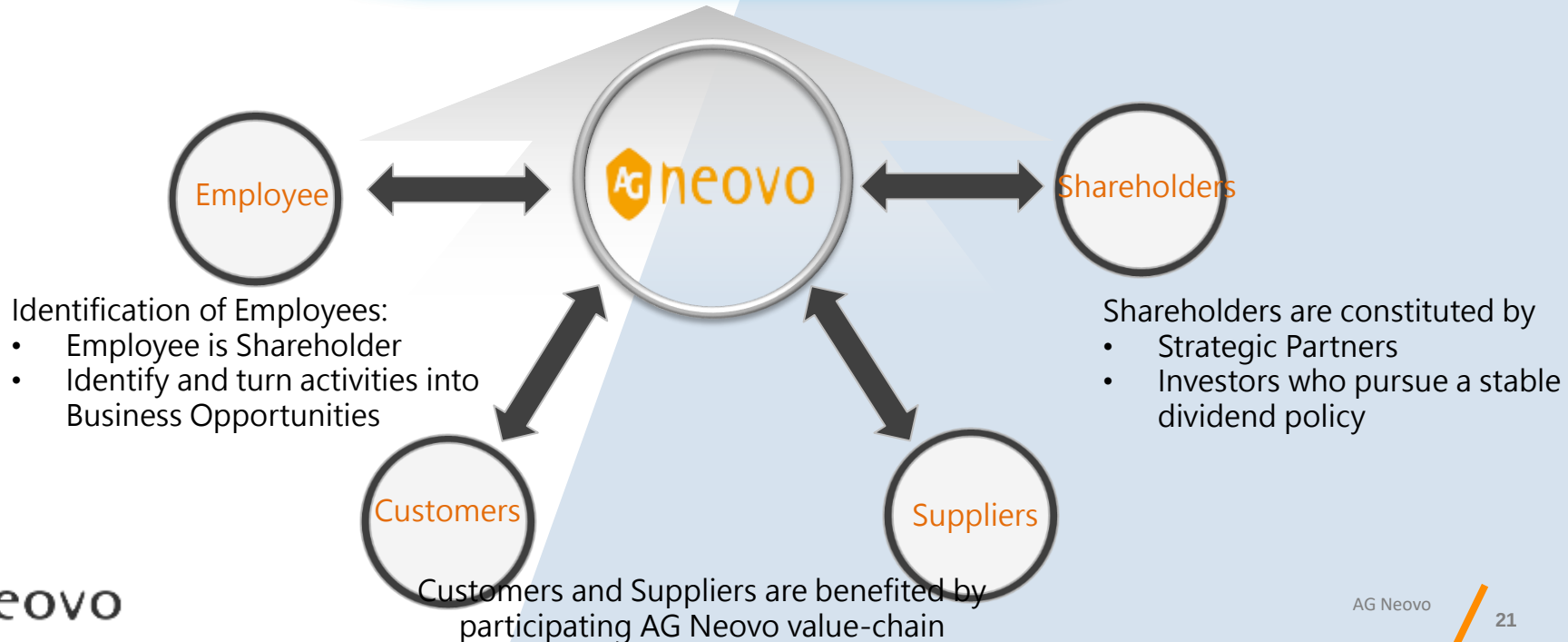
單位：新台幣千元	In NT thousands	1Q 2026		4Q 2025		QoQ	1Q 2025		YoY
		金額	%	金額	%	%	金額	%	%
營業收入淨額	Operating revenue	113,108	100	143,758	100	(21)	116,023	100	(3)
營業成本	Cost of sales	(62,959)	(56)	(81,446)	(57)	(23)	(68,025)	(59)	(7)
營業毛利	Gross profit	50,149	44	62,312	43	(20)	47,998	41	4
營業費用	Operating expense	(61,764)	(55)	(63,784)	(44)	(3)	(76,565)	(66)	(19)
營業利益(損失)	Net operating gain (loss)	(11,615)	(11)	(1,472)	(1)	689	(28,567)	(25)	(59)
營業外利益(損失)	Non-operating income and expense	(311)	0	2,599	2	(112)	(1,367)	(1)	(77)
稅前利益(損失)	Profit(loss) before income tax	(11,926)	(11)	1,127	1	(1,158)	(29,934)	(26)	(60)
所得稅費用	Income tax expenses	(595)	0	(2,106)	(1)	(72)	(21)	0	2,733
本期淨利(損)	Profit(loss)	(12,521)	(11)	(979)	0	1,179	(29,955)	(26)	(58)
本期淨利歸屬於母公司業主	Profit, attributable to owners of parent	(10,227)	(9)	1,523	1	(772)	(26,830)	(23)	(62)
本期淨利歸屬於非控制權益	Profit, attributable to non-controlling interests	(2,294)	(2)	(2,502)	(1)	(8)	(3,125)	(3)	(27)
每股盈餘(損)	EPS (NT Dollar)	(0.19)		0.03			(0.50)		

Short- and medium-term strategy

1. To Expand the Revenue, and Do the Cost/Exp Saving
2. Operational Efficiency Enhancement will be the core concept for product/service development realized in the professional segmentation.
3. Expanding from a display supplier to a (small) system integrator in the Taiwan transportation market.
4. Implement digital development in operations through continuous learning of organizations and human capital
5. Follow the corporate governance 3.0 framework and take into account the responsibilities of **EPS** and **ESG**.

AG Neovo Way

It's you who make AG Neovo turn to be a better business organization;
It's AG Neovo that assure your benefits to be optimized!



Last but not the least – Join Us



THANK YOU FOR YOUR ATTENTION

Don't forget to tell your ideas about this presentation and share it with us!

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